

Date: 5<sup>th</sup> February, 2025

The Manager National Stock Exchange of India Limited Exchange Plaza, 5th Floor, Plot No. C-1, Block-G Bandra Kurla Complex, Bandra (E) Mumbai- 400 051 Symbol- SKIPPER The Manager BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street Mumbai- 400 001 <u>Scrip Code- 538562</u>

#### Subject: Investor Presentation on Unaudited Standalone and Consolidated Financial Results for the guarter ended 31<sup>st</sup> December, 2024.

Dear Sir,

In compliance with the provisions of Regulation 30 read with Schedule III of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the copy of Investor Presentation in connection with Unaudited Standalone and Consolidated Financial Results for the quarter ended 31<sup>st</sup> December, 2024.

Kindly take the same on record.

Thanking you,

Yours faithfully, For Skipper Limited

Anu Singh Company Secretary & Compliance Officer

Encl: As above

Regd. Office: 3A, Loudon Street, 1st Floor, Kolkata 700 017 Phone: 033 2289 5731/32 Fax: 033 2289 5733 Email: mail@skipperlimited.com Website: www.skipperlimited.com

### SEIZING THE **MULTI DECADAL** OPPORTUNITY Positioned to Power Growth in the Global Transmission sector

### **INVESTOR PRESENTATION**

February 2025

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# **Performance & Financial** Highlights – Q3 & 9M'25 8



### **Director Speaks**



"I am pleased to share that our company continues to deliver strong and consistent performance, maintaining its trajectory of order book expansion, revenue growth and profitability improvements over multiple quarters. We achieved our highest-ever third quarter revenue of ₹11,352 million, reflecting 42% year-on-year growth. For the nine-month period, our revenue stands at ₹33,367 million, marking a 57% increase. This strong performance has been driven by robust execution, particularly in our engineering business segment.

Our EBITDA margin remained steady at 9.8%, while our sharp focus on profitability led to a 76% increase in PAT for the quarter and an 80% rise for the nine-month period, with Net profit exceeding Rs 1,000 million for the first time in a nine-month period.

We secured ₹13,182 million in new orders, bringing our year-to-date inflow to ₹37,433 million, up 19% year-on-year. Our order book now stands at ₹63,540 million, reflecting a well-diversified and nearly all-time high backlog. Our leadership in domestic power T&D has been reinforced with major contract wins from PGCIL and SEBs, while international expansion will accelerate as additional capacity comes online next year.

#### Mr Sharan Bansal, Director

The ₹9.15 lakh crore investment in power transmission projected by the CEA by 2032, coupled with the global shift towards renewable energy, presents immense opportunities, and we are well-positioned to capitalize on these trends. Additionally, our Substation EPC segment is favorably placed to secure its first major breakthrough, complementing our established expertise in transmission lines. We are also advancing SAP S/4HANA RISE implementation, marking a significant step in our digital transformation journey.

On the financial front, we have received ₹1,480 million from the pending call money proceeds of the rights issue, further strengthening our working capital position and optimising interest costs.

With strong financial performance, a robust order pipeline, and strategic expansion into new growth areas, we are wellpositioned for sustained long-term value creation. Thank you for your continued trust and support as we lead the way in advancing power infrastructure and meeting global energy demands"



#### **Revenue Performance Highlights**

- Company registered its best ever third quarter revenue of Rs 11,352 million on back of strong execution in Engineering business segments, achieved growth of 42% over previous year quarter
- The engineering business achieved its highest ever revenue quarter of Rs 9,067 million against Rs 5,177 million in the previous year quarter, registering a stupendous growth of 75%; Export share in overall engineering revenue stood at 20 % in Q3 '25

#### **Operational & Financial Performance Highlights**

- EBITDA increased to Rs 1,109 million against Rs 771 million, up by 44 %
- Consolidated EBITDA margins improved to 9.8 % against 9.6% in previous year quarter
- Finance cost as % of sales improved to 4.4% against 4.9% in previous year quarter
- Robust growth in bottom line Consolidated PAT increased to Rs 361 million against Rs 205 million in previous year quarter, showcasing a growth of 76%; PAT Margin improved to 3.2 % of sales.

### **Business Update-9M FY'25**



#### **Revenue Performance Highlights**

- Achieved its best ever nine month revenue performance; Revenue of 9M Fy'25 increased to Rs 33,367 million against Rs 21,285 million in 9M FY'24, registering a stupendous growth of 57 %
- Engineering business segment achieved Revenue of Rs 25,809 million against Rs 15,301 million in the previous year nine month period, registering a growth of 69 %
- 9M Fy'25 export revenue grew 36 %, to Rs 5,946 million from Rs 4,369 million last year ; Export share in overall engineering segment business stood at 23%
- Infrastructure business achieved its best ever 9M revenue performance ; Revenue increased to Rs 4,629 million against Rs 2,493 million, up by 86 %

#### **Operational & Financial Performance Highlights**

- Consolidated EBITDA margins stood at 9.8 % for 9M Fy'25
- Consolidated PAT increased to Rs.1,014 million against Rs 565 Million in previous year period , registering a growth of 80 %; The PAT margin improved to 3.0 % of sales
- Finance cost was stable at 4.7% of sales, with ongoing initiatives aimed at bringing it down in subsequent quarters



#### **Implementation of SAP S4 HANA RISE**

The company is in advanced process of implementing **SAP S4 HANA RISE**, an advanced enterprise resource planning (ERP) solution. This implementation will empower the business to streamline operations, enhance efficiency, and gain real time insights for informed decision making, marking a significant milestone in our broader digital transformation journey

#### **New Business Vertical – Substation EPC**

The company has commenced the development of specialized capabilities in substation EPC fieldwork, complementing its established expertise in power transmission lines. As part of this strategic expansion, the company is favorably positioned to secure its first major substation EPC contract, marking a significant milestone in its growth with in the power transmission sector.

#### **Right issue Proceeds**

The company has received the majority pending proceeds of the right issue call money, totaling approx. Rs 148 crores. These funds will be utilized for working capital, leading to interest savings and supporting business growth.

### **Consolidated Financial Performance Q3 FY'25**



SI	Profit & Loss Summary	Q3 FY'25	Q3 FY'24	YoY Change %	Q2 FY'25	QoQ Change %
1	Revenues	11,352.47	8,015.81	41.6%	11,097.37	2.3%
2	Reported EBITDA	1,109.07	770.68	43.9%	1,124.35	-1.4%
	EBITDA Margins (%)	9.77%	9.61%	+16 Bps	10.13%	-36 Bps
3	(+) Other Income	37.22	22.55		33.73	
4	(-) Depreciation	166.48	134.84		149.18	
5	(-) Finance Cost	497.27	394.76		554.50	
	Finance cost as % to Revenue	4.38%	4.92%		5.0%	
6	(+) Share of Profit / (Loss) of JV	1.73	26.93		(10.03)	
7	Profit Before Tax (2+3-4-5+6)	484.27	290.55	66.7%	444.37	9.0 %
	PBT Margins (%)	4.27%	3.62%	+65 Bps	4.0%	+27 Bps
8	Тах	123.40	85.86		115.05	
9	Profit / Loss After Tax (7-8)	360.87	204.69	76.3%	329.32	9.6 %
	PAT Margins (%)	3.18%	2.55%	+63 Bps	2.97%	+21 Bps

### **Consolidated Financial Performance 9M FY'25**

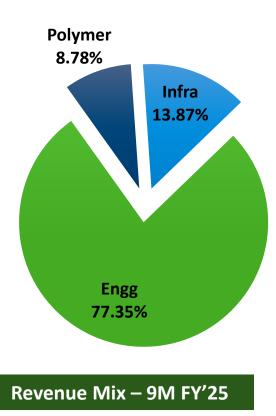


Rs in Mn

SI	Profit & Loss Summary	9M FY'25	9M FY'24	YoY Change %
1	Revenues	33,367.28	21,285.35	56.8%
2	Reported EBITDA	3,280.07	2,108.97	55.5%
	EBITDA Margins (%)	9.83%	9.91%	- 8 Bps
3	(+) Other Income	104.54	55.91	
4	(-) Depreciation	460.76	388.49	
5	(-) Finance Cost	1,564.23	1,024.63	
	Finance cost as % to Revenue	4.69%	4.81%	
6	(+) Share of Profit / (Loss) of JV	0.02	57.23	
7	Profit Before Tax (2+3-4-5+6)	1,359.64	808.99	68.1%
	PBT Margins (%)	4.07%	3.80%	+27 Bps
8	Тах	345.23	243.93	
9	Profit / Loss After Tax (7-8)	1,014.41	565.06	79.5 %
	PAT Margins (%)	3.04%	2.65%	+39 Bps



Segment	Profit & Loşs Summary	Q3 FY'25	Q3 FY'24	Change %	9M FY25	9M FY'24	Change %
	Net Sales	9,066.78	5,176.58	75.15%	25,809.33	15,300.68	68.68%
Engg Products	EBITDA	990.60	611.80	61.92%	2,867.80	1,785.11	60.65%
	% of Sales	10.93%	11.82%		11.11%	11.67%	
	Net şales	935.31	1,086.17	-13.89%	2,929.03	3,491.35	-16.11%
PVC Products	EBITDA	40.22	48.49	-17.04%	129.56	188.69	-31.34%
	%of şales	4.30%	4.46%		4.42%	5.40%	
	Net şales	1,350.38	1,753.06	-22.97 %	4,628.92	2,493.32	85.65%
Infra Projects	EBITDA	78.25	110.40	-29.12%	282.72	135.18	109.13%
	% of şales	5.79%	6.30%		6.11%	5.42%	
	Net şales Total	11,352.47	8,015.81	41.63%	33,367.28	21,285.35	56.76%
Total	EBITDA Total	1,109.07	770.68	43.91%	3,280.07	2,108.97	55.53%
	% of Sales	9.77%	9.61%		9.83%	9.91%	

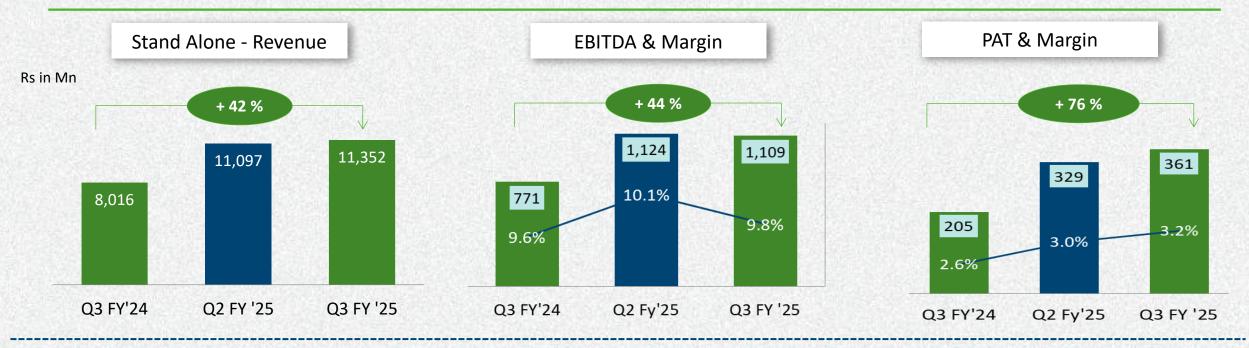


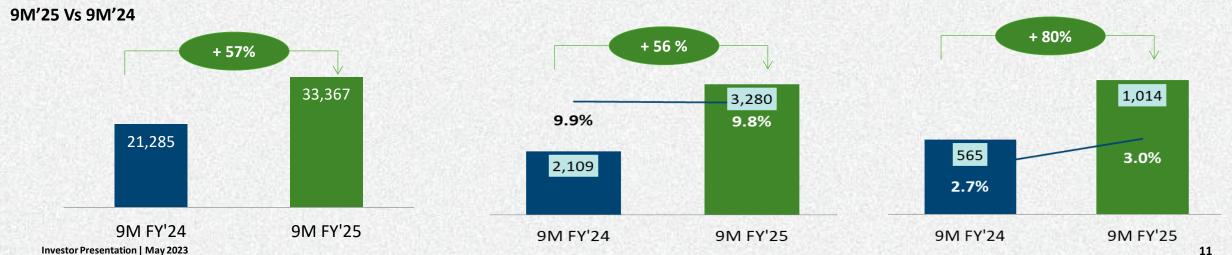
Note: Segment EBITDA includes allocation of un-allocable expenditure in pro-rata share of Sales and Capital Employed in their respective segment

### **Key Performance highlights**



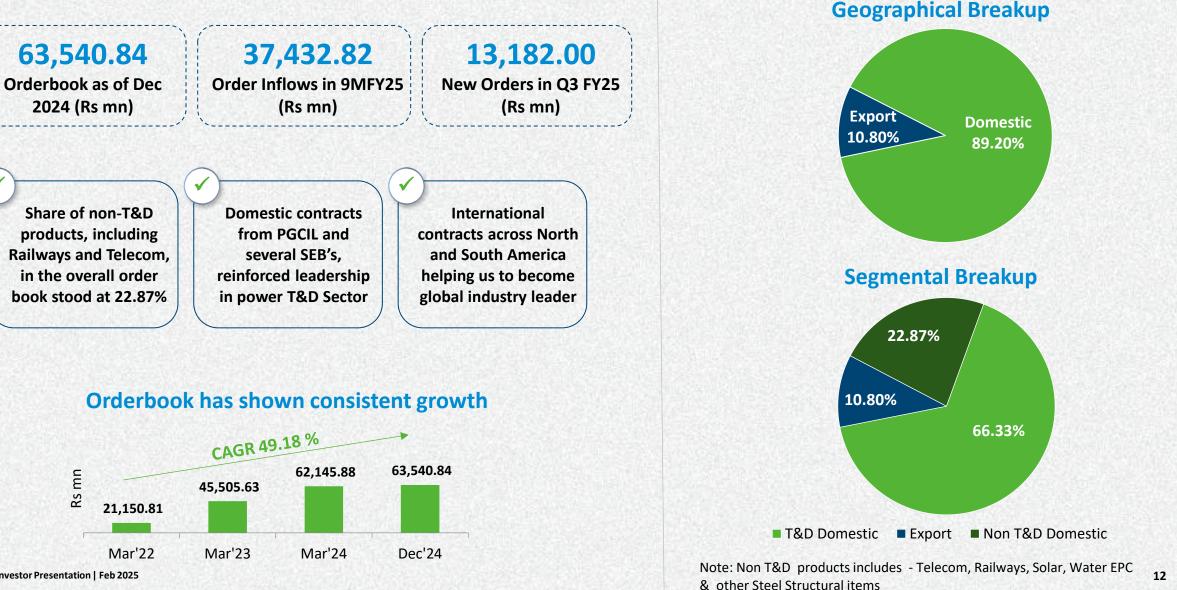






### **Order Book Highlights**





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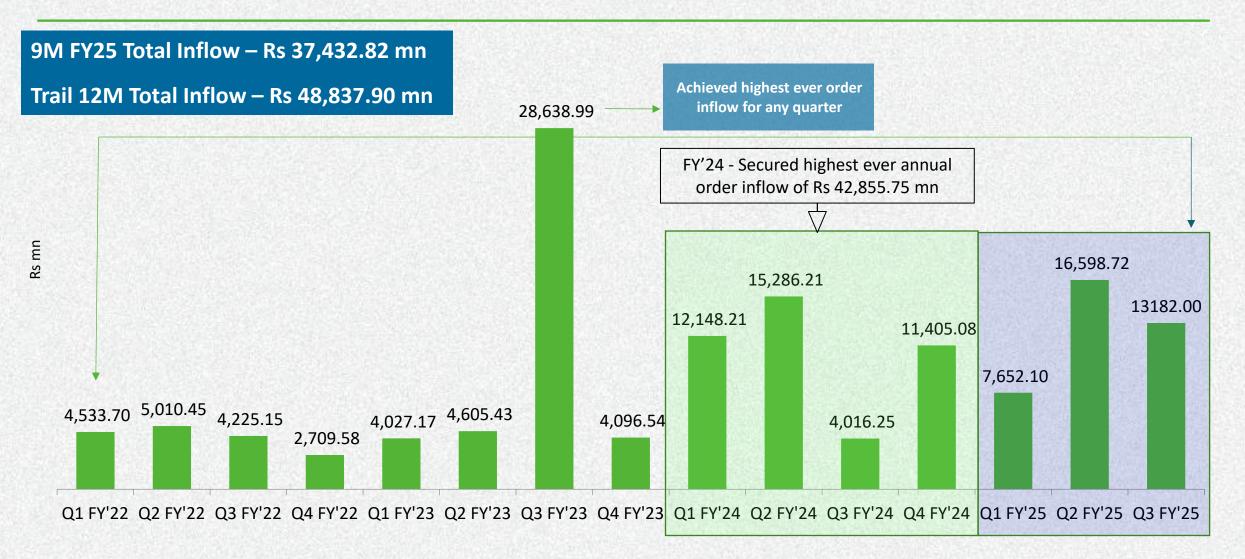
mn

Rs

2024 (Rs mn)

### **Order Inflow Trend**





# **Key Strategies**



### **Inflection Point with Growth Ahead**

on R&D initiatives



Well-positioned to capture long-term industry tailwinds and to be a proxy play on China +1 theme for export markets

Focus on strengthening EHV Market share through capacity expansion and focus



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Skipper is well positioned to seize the multi - decadal opportunities for exponential growth!



Scale up exports by increasing penetration into developed markets for key segments – Power Transmission and Telecom



Enhance retail distribution network of polymer business



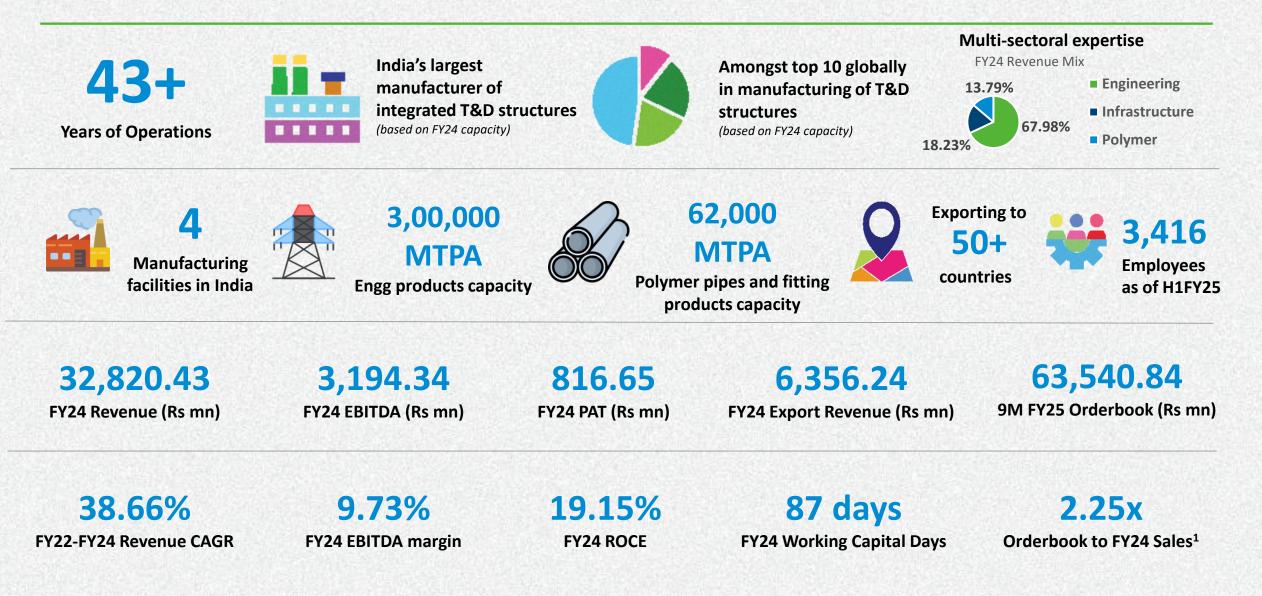
Improvement in operational efficiency through economies of scale and cost reduction initiatives

## **Company Overview**



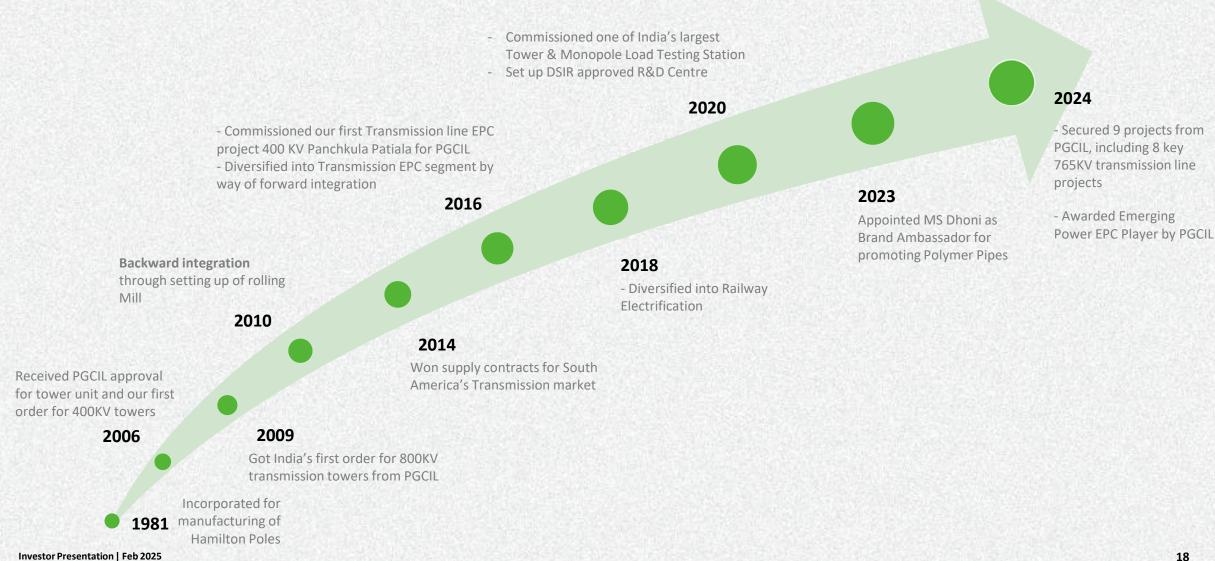
### **Skipper at a Glance**





### **Our Journey – a legacy of 4+ decades**





Note: PGCIL refers to Power Grid Corporation of India Limited

### **Key Management**



#### **Whole Time Directors**



Sajan Kumar Bansal Chairman and Managing Director



Sharan Bansal Director



Devesh Bansal Director

#### **Independent Directors**



Siddharth Bansal Director



Yash Pall Jain Director



Mr. Ashok Bhandari Independent Director



Mrs. Mamta Binani Independent Director



Mr. Raj Kumar Patodi Independent Director



Mr. Pramod Shah Independent Director



Mr. Desh Raj Dogra Independent Director

# **Key Strengths**



### **Investment Highlights**



Market Leadership	<ul> <li>India's largest (top 10 globally) integrated T&amp;D tower structures manufacturer</li> <li>Experienced Promoter with 4 decades of expertise in the manufacturing business</li> <li>One of the largest manufacturers of T&amp;D structures with tower testing facilities to serve their global customers</li> <li>Most preferred supplier of Transmission tower of HVDC Projects, awarded 9 T&amp;D projects by PGCIL in the last year</li> </ul>
Diverse product portfolio with a legacy of innovation	<ul> <li>Offers a comprehensive range of products across Engineering, Infrastructure and Polymers</li> <li>First Indian company to design and supply transmission monopoles to North America</li> <li>Certifications from sovereign and international clients, including PGCIL approval and ISO 14001: 2015 &amp; ISO 9000 accreditation showcasing quality excellence.</li> </ul>
Integrated low-cost manufacturing capabilities backed by strong R&D	<ul> <li>Due to cost optimization, integrated plant benefits and strategic plant location with proximity to ports, the company is well positioned to take benefits of a Multi Decadal Transmission Opportunity</li> <li>Qualified engineering team coupled with in house design and R&amp;D capabilities</li> <li>Low-cost T&amp;D player in India with the highest EBIDTA margin amongst peers as of H1FY25</li> </ul>
Strong global presence	<ul> <li>Strong international presence in over 50+ countries</li> <li>Establishment of an R&amp;D Centre and Tower Testing Station improving brand positioning in export markets</li> <li>Exports contributing 28.49% of engineering products revenue, 19.37% of overall revenue in FY24</li> </ul>
Healthy financial performance and robust order book	<ul> <li>Strong industry tailwinds coupled with company's market leadership leading to Revenue CAGR of 38.66% between FY22-FY24</li> <li>Order book to revenue ratio of 2.25 x on FY24 Revenue , showcasing long term revenue visibility</li> </ul>

### **Diverse Product Portfolio (1/2)**



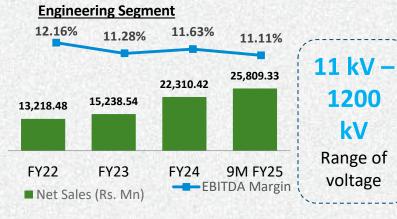
#### We manufacture a range of Power Transmission structures, Telecom Towers, and Railway Electrification Infrastructure



**Power Transmission** Tower



Monopoles





**Railway Structures** 

**Test Station** 

1200

kV

AD



**Power Distribution Poles** 

**Telecom Tower** 

28.49%

FY24 Export

revenue

(Engg

segment)



**MS & High Tensile** Angles

**Fasteners & Tower** 

Accessories

3,00,000

**MTPA** 

**Engg** products

capacity as of

H1FY25



**Tower EPC** 

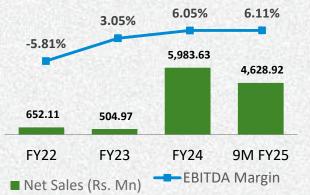
#### Infrastructure



**Telecom EPC** 

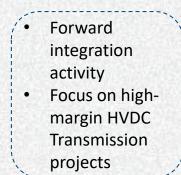


Coatings **Infrastructure Segment** 





Water EPC

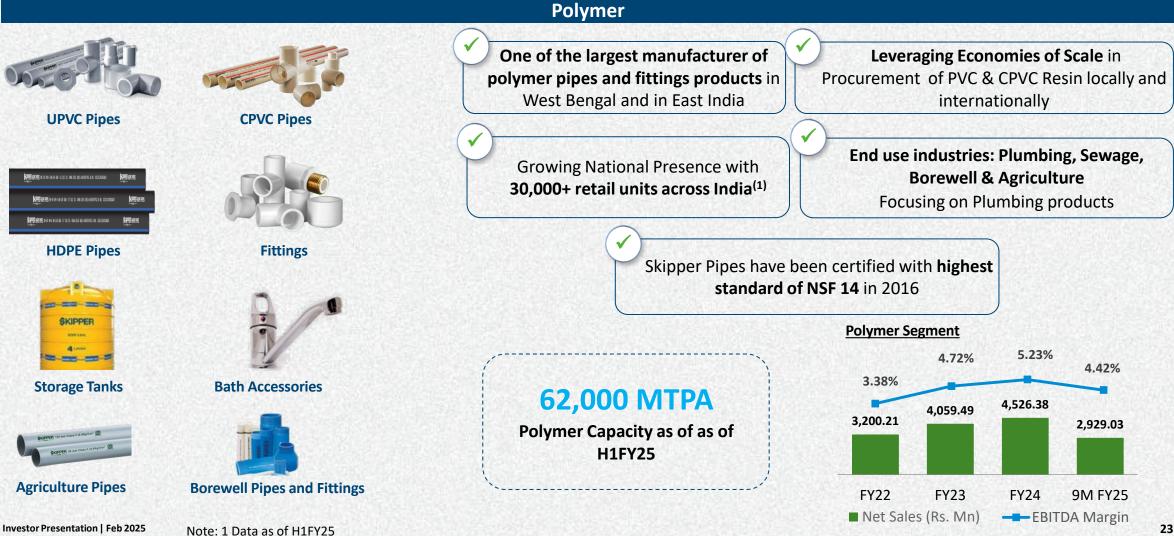


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### **Diverse Product Portfolio (2/2)**



Leading manufacturer of Polymer pipes and fittings, catering to both plumbing and agricultural sectors with expanding reach and strengthening market share.



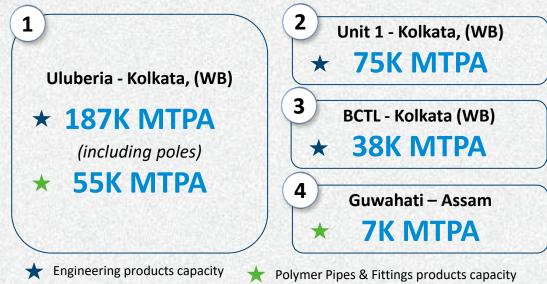
### **Core Competencies in Manufacturing**





Integrate manufacturing facilities with advanced technology

#### Manufacturing footprint largely concentrated in Kolkata



**In-House Availability of** Automated State-of-the-Art Products, Accessories, and Equipment **Technical Services** Value Optimization through Single location plant leading **Engineering and Design** to Cost Efficiencies Excellence 7 Galvanizing plants in-75% Production is house with a Galvanizing through Automated CNC line capacity of 300k MT p.a. Strategically located plants in the East, ensuring raw material access, proximity to Haldia & Kolkata port, and cost-effective labour Awarded as "Largest Tower Supplier" by PGCIL<sup>(1)</sup> & "Best Industry in Water Resources sector" by Central Board Of Irrigation And Power<sup>(2)</sup> **PGCIL Approved and ISO Certified Large Manufacturing Capacities** enabling participation in large scale project orders; NABL certification for its in-house test labs

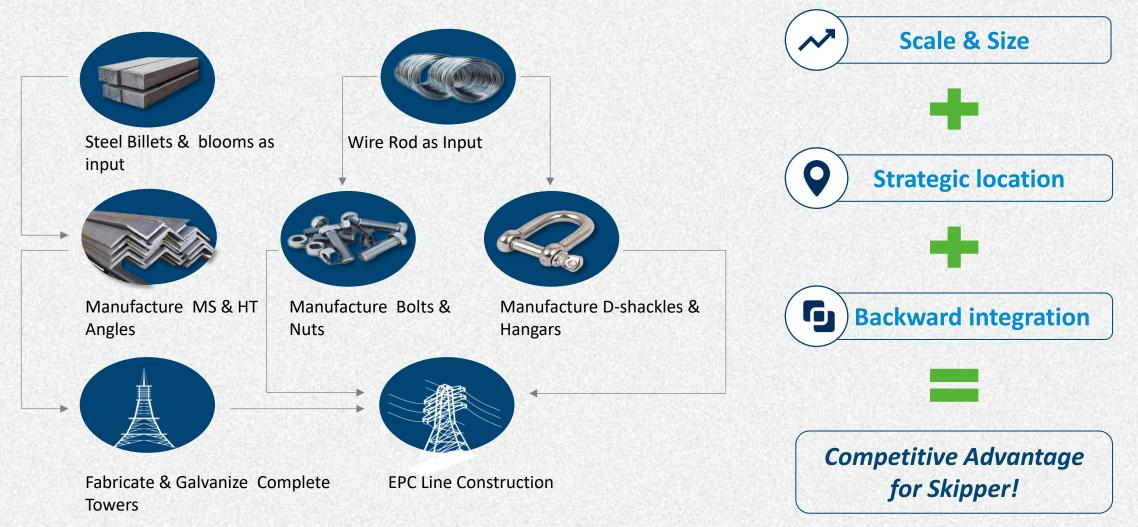
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Note: Data is as of 9M FY25 unless otherwise specified (1) Awarded in 2016, 2017, 2018 (2) Awarded in 2016

### **Manufacturing Value Chain**



#### **Our Value Chain**



### **Powering growth through R&D**

#### Leading through innovation

- We have strengthened our innovation capabilities backed by our talented designing and R&D teams.
- In-house research & development Centre Howrah, West Bengal
- DSIR approved facility
- We are assuring our clients by conducting prototype tests in our state-of-art test centers.



#### Our USP in R&D

- Capability to test highest tower of **120m** height with
   **1200kV** in India
- ✓ Optimum efficiency designs
- ✓ Dedicated in-house R&D center
- ✓ Automated central loading and supervision system
- ✓ Dual-speed VFD Driven Electrical Winches





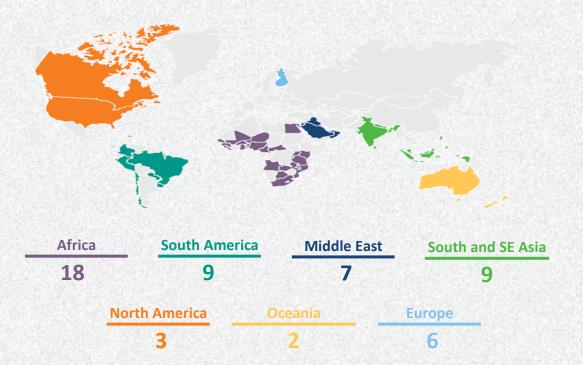
### **Strong Global presence**





#### We are focused on scaling our exports

- China+1 strategy presents a significant opportunity for India as the preferred sourcing location
- One of the suppliers to South America transmission market, exclusive agreement with a major TSO<sup>(1)</sup> signed in 2014
- Improved brand positioning in the export market due to our establishment of an R&D centre and Tower Testing Station



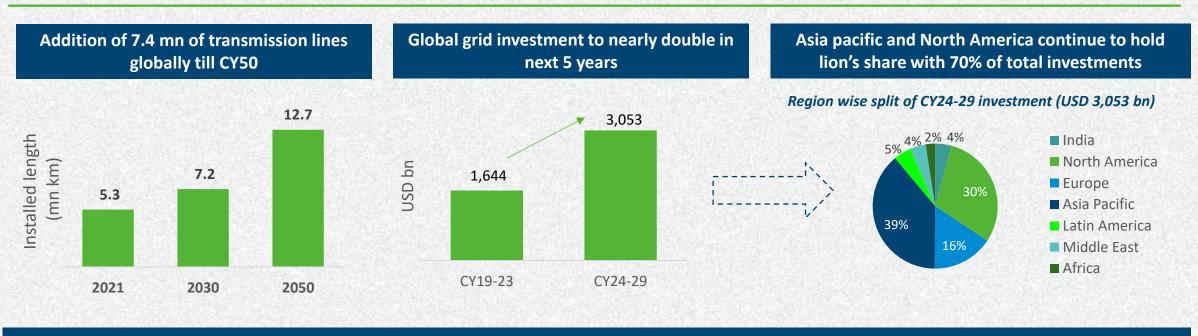
- In-house design capabilities and skilled professionals to deliver value-added and cost effective design solutions, enhancing project bids.
- Strong working relationship with major Global EPC players
- Enhanced credibility through certification of prominent international organizations and Countries

# **Industry Overview**



### **Power T&D Lines a Multi Decadal Opportunity**





#### **Growth Drivers**

#### Global

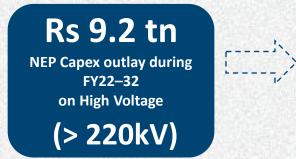
- Integration of Renewable Energy Sources
- Grid Modernization and Upgrades
- Electrification Initiatives in Emerging Economies
- Cross-Border and Regional Interconnections
  - Sustainability and Decarbonization Goals

#### India

- Demand for advanced technologies like HVDC and smart grids
- Renewables energy resources integration
- Increasing electricity demand and rural electrification
- Key Government regulations in India such as NEP, The National Grid Plan, GEC, NIP, PLI Scheme, Gati Shakti

### **Power T&D super-cycle underway in India**

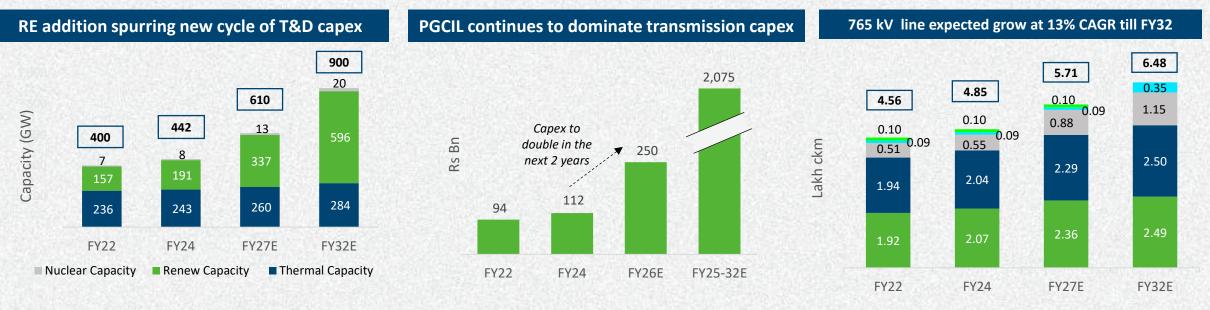




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- The GOI (combined NEP + State) to add 1.15 lakh ckm of lines in the period FY22-27 and 0.77 lakh ckm of lines during FY27-32
- Additionally, 33 GW of HVDC Bipole links are in the process of planning
- The interregional transmission capacity to increase to 168 GW by 2032 from present 119 GW

 Transmission network to increase by 33% to 6.48 lakh ckm in FY32 from 4.85 lakh ckm in 2024; 87% increase in transformation capacity to 2,342GVA from 1,251GVA.



■ 800 KV HVDC ■ 500 KV HVDC ■ 765 KV ■ 400 KV ■ 220 KV

Transmission opportunity of INR 9.2 trillion to further increase with additional capex in <220 kV lines by STUs/SERC.

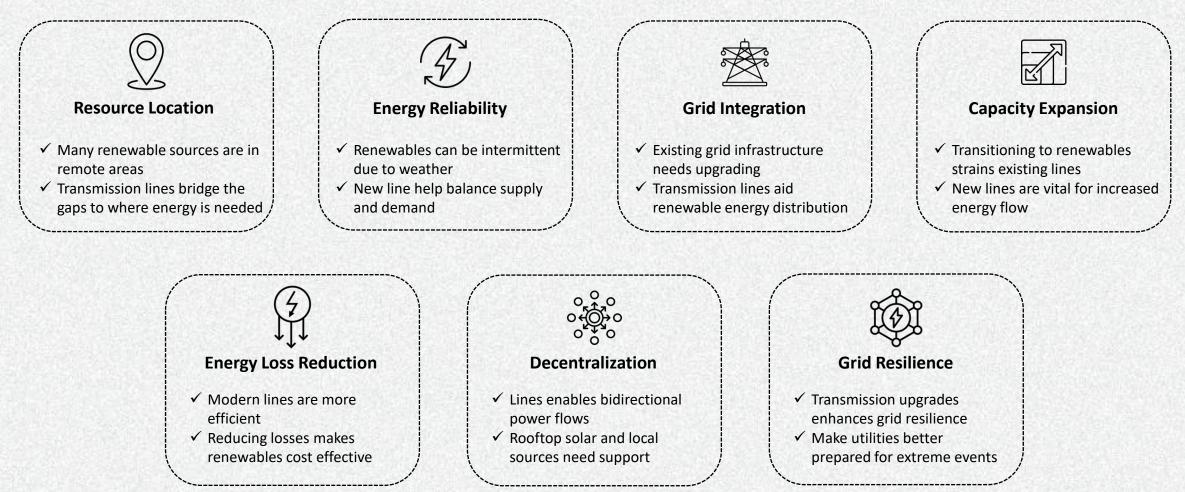
Source – CareEdge report

Note: STU- State Transmission Utilities, SERC - State Electricity Regulatory Commission, GVA - Gigavolt-amperes

### **Importance of New Transmission lines for Renewables**



New transmission lines are a crucial part of our renewable energy future – They ensure reliable, efficient and widespread renewable power supply

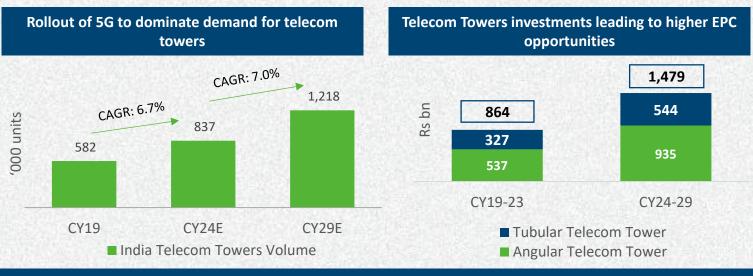


### **Strong tailwinds in Telecom and Railway sector**



#### Telecom sector in India - 2nd largest Telecom market in the world

- > 2nd largest Telecom market in the world with a subscriber base of ~1.18 bn
- Internet penetration up 75% as of CY24 (CY20 -54%), to reach 86% by CY28
- India's 5G subscriber base to rise to 25% of overall users as against ~20% at present



#### **Railway sector trends and drivers**

#### **Growth Drivers for Telecom sector**

- ✓ Rapid 5G Expansion
- ✓ Surge in data consumption
- Digital transformation across sectors
- Rise of IoT and Industrial Applications
- ✓ Increasing Rural connectivity

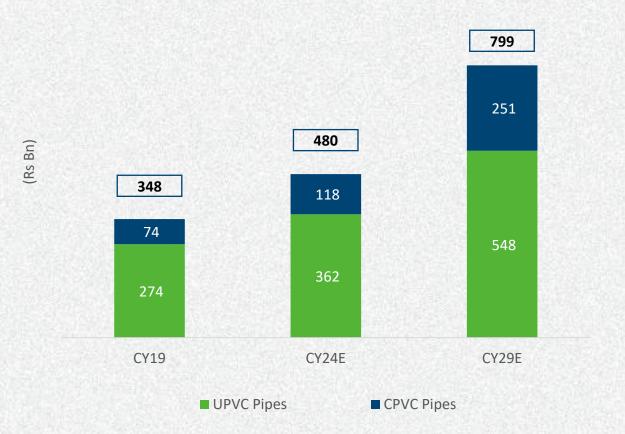
#### Currently, over 85% of the broad-gauge network has been electrified, totaling over 69,000 kms, with a goal to achieve 100% electrification by 2025

- GOI plans to invest over **Rs 10 tn from FY25 to FY30**, focusing on further electrification, digitalization, and high-speed rail expansions
- With a Capex of Rs. 2,622 bn and a Gross Budgetary Support of Rs. 2,522 bn, the GOI is transforming Indian Railways into a world-class network
- GOI schemes such as PM Gati Shakti, Dedicated Freight Corridor, Amrit Bharat, High Speed Rail Corridors are transforming the Indian railway sector

### **Polymer sector outlook**



In India' CPVC pipes market grow > 2x by CY29



#### **Growth Drivers**

- ✓ Government Infrastructure Initiatives
  - Jal Jeevan Mission to provide tap water connections to all rural households by 2024
  - AMRUT for sustainable urban development
  - Housing for All
  - Nal se Jal
  - Swachh Bharat Mission
- ✓ **Urbanisation project** -smart cities and urban renewal projects
- Shift from Metal to Polymer Pipes across sectors i.e agriculture, residential plumbing, sewage systems, and industrial applications.
- Increasing focus on micro irrigation efficiency and improving agricultural productivity
- Rising awareness and adoption of water conservation practices

The polymer pipes experienced significant growth in last decade lead by shift from Metal to Polymer Pipes

# ESG, Awards & Recognition



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### **Environmental, Social and Governance (ESG)**

- Installed 90 KLD capacity STP to promote water conservation and explore opportunities for reusing of treated sewage water. Specially designed engineered bacteria have been used for treatment of generated sewage
- Encapsulated GI process with integrated APCD arrangement
- Process Effluent Treatment facility (ETP unit Integrated with MBBR, Clarifier & Tertiary treatment Facilities) in January 2022
- > 100s of Tree Plantation Initiatives at Skipper
- > Installed clean Fuel for Furnace Operation-FO replaced with LPG in Jangalpur
- Set up RO water from STP treated water(20 KLD) for GI operation
- > Daylight harvesting with rooftop sheets, to enhance the Lux levels at our working area

















### Social and Environment Initiatives (1/2)

#### Skipper cares

Our company's journey towards contributing to society began long ago, and we have always believed that it's an integral part of our ecosystem. To ensure that our efforts are focused and effective, we have developed a CSR Framework in line with Schedule VII of the Companies Act, 2013. A dedicated CSR committee oversees the implementation of these initiatives and monitors their progress.

#### Beti Padhao abhiyaan – Flagship Project

In 2017, we launched the Beti Padhao Abhiyan, inspired by the government's Beti Bachao, Beti Padhao Yojana. It has now become a flagship project. We annually select underprivileged girls from schools in Kolkata & Howrah and provide them scholarships based on their individual needs.

#### Infrastructure support to schools

We annually assist in school infrastructure development, including building maintenance, providing furniture for students and teachers, supporting electricity bill payments, hiring guest teachers, ensuring clean drinking water, and providing food for hostel children.

#### **Environment** sustainability

The project includes supporting the maintenance of two cremation ghats in Kolkata to prevent water and air pollution. Additionally, the Company has adopted a Traffic Theme Park in Nibra, Howrah, covering an area of 1,224 sqmt., and is responsible for its overall maintenance.

#### **Animal welfare**

The Company has partnered with the Calcutta Pinjrapole Society to provide care, maintenance, and food for old, sick, and abandoned cows. This includes the construction and upkeep of cow shelters and clinics.

### Integrated village development

One Teacher School (OTS) Ekal on Wheel Arogyam Homeopathy clinic Training centres



### Social and Environment Initiatives (2/2)





### **Skipper Pipes – 100% Lead Free Campaign**





Skipper Pipes have been certified with highest standard of NSF 14.

### Recognition



### Recognized Great place to work 3 years consecutively





AWARD: THE LARGEST TOWER SUPPLIER FOR 3rd CONSECUTIVE YEAR GIVEN BY: POWER GRID CORPORATION OF INDIA LTD. (PGCIL) Year – 2016,17,18



AWARD: TOP 10 TOWERS AND POLES MANUFACTURER GIVEN BY:INDUSTRY OUTLOOK Year - 2023



AWARD: EMERGING POWER EPC PLAYER GIVEN BY: EPC WORLD Year - 2016



AWARD: STAR PERFORMER AWARD FOR THE YEAR 2015-16 GIVEN BY: EEPC INDIA



AWARD: GLOBAL HR EXCELLENCE GIVEN BY: WORLD HRD CONGRESS Year - 2017



AWARD: THE BEST POLYMER BRAND GIVEN BY: CONSTRICTION TIMES Year - 2017



AWARD: NO. 1 EMERGING BRAND IN POLYMER PIPES & FITTINGS GIVEN BY: WCRC Year - 2016



AWARD: EMERGING EPC PLAYER GIVEN BY: POWERGRID Year - 2024



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